

# Closing the Library Skills Gap



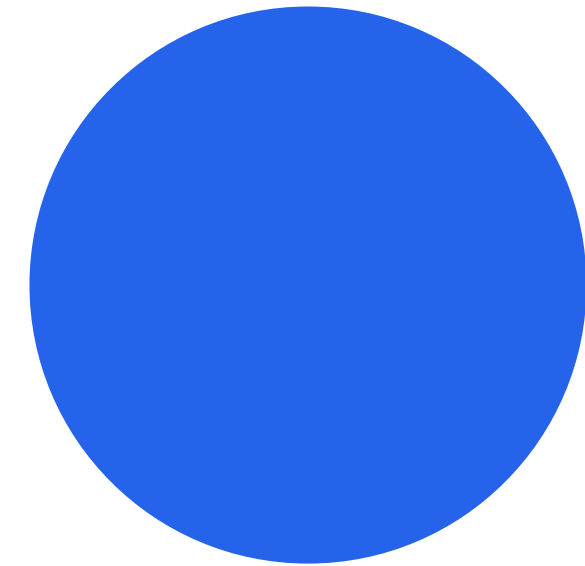
**Tony Zanders**

Founder & CEO, Skilltype  
tony@skilltype.com



**John Barnett**

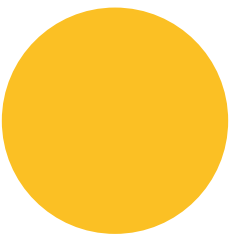
Dean of the Library, USC Upstate  
jb186@uscupstate.edu



2024 GALILEO Annual Conference

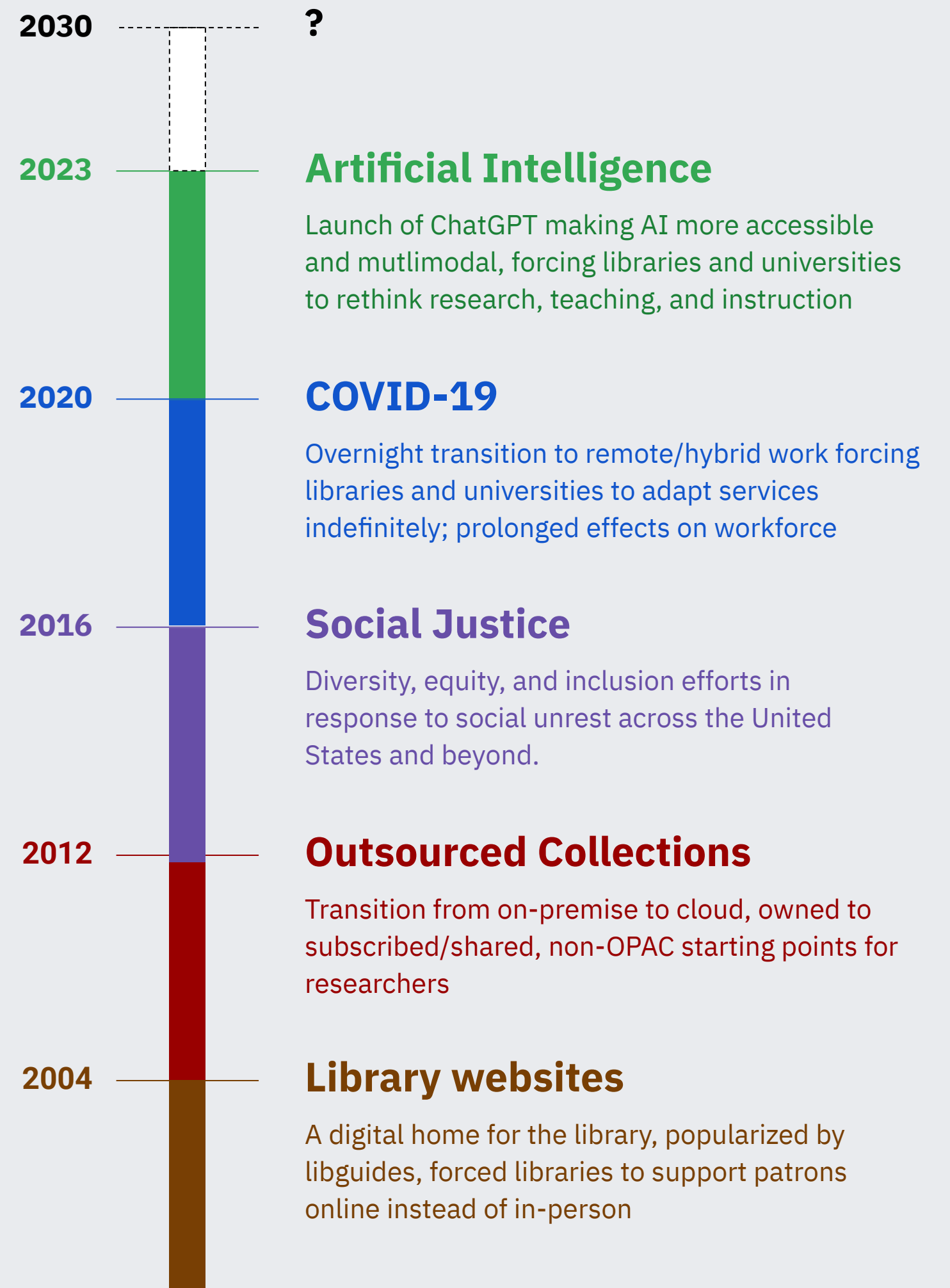
**GALILEO UNBOUND:  
NEW PERSPECTIVES ON LITERACY**

June 11-12, 2024



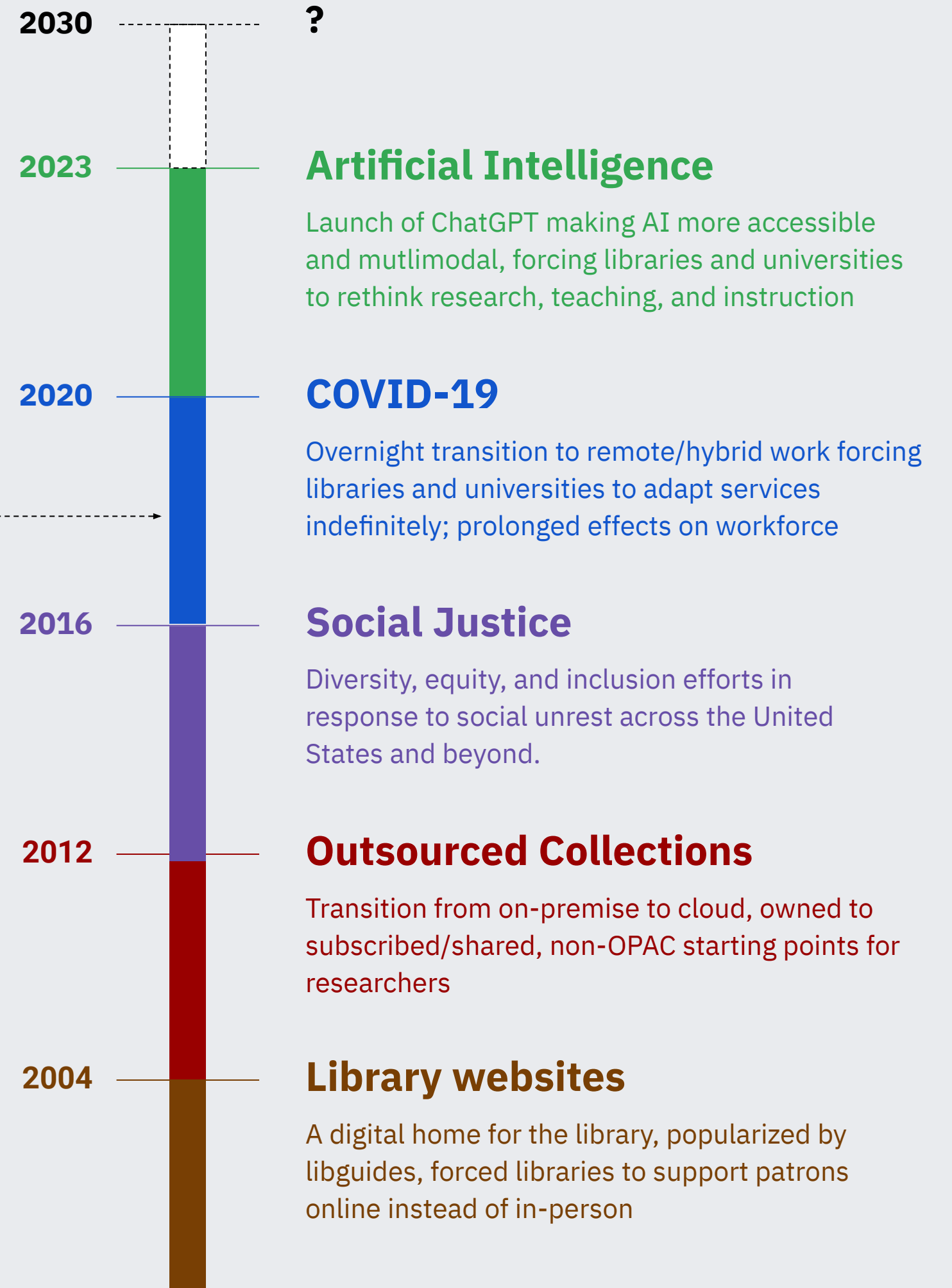
# Librarianship in an era of flux

The 21st century has been defined by constant change, thereby challenging what libraries are, what librarians do, and why either exists.



# Rethinking foundations, not facades

One-shot initiatives miss the forest for the trees. Skilltype was developed in 2018 to rethink the way libraries and their staff identify and close skill gaps in a more continuous way.



# Step 1: Needs Assessment

What are the priority skills and competencies for our library?



University of Notre Dame | Skilltype

app.skilltype.com/organizations/26461/profile

Skilltype University of Notre Dame Search Home My Training Profile

**University of Notre Dame**  
Academic Library  
Notre Dame, IN

ADMIN PANEL

- Profile
- Directory
- Teams
- Insights
- Training
- Settings

**Strategic Directions** ? Edit

- Advance Scholarly Communications
- Culture of Assessment
- Customer Service Culture
- Digital Publishing and Scholarship
- Distinctive Special Collections
- Diversity, Equity, and Inclusion
- Evidence-based Decision Making
- Inclusive Outreach and Engagement
- Institutional Mission
- Interdisciplinary Research Support
- Organizational Excellence
- Preservation and Access
- Talent Development
- Transform Library Spaces

**Key Skills** ? Edit

- Access Services
- Accessibility
- Acquisitions
- Artificial Intelligence (AI)
- Assessment
- Bibliographic Records
- Budgeting
- Cataloging
- Circulation
- Collaboration
- Collection Development and Management
- Community Outreach
- Continuous Improvement
- Copyright
- Course Reserves
- Customer Service
- Data Analysis
- Data Management
- Data Visualization
- Digital Archives
- Digital Collections
- Digital Humanities
- Digital Initiatives
- Digital Preservation
- Digital Repositories
- Digital Scholarship
- Diversity
- Evidence-based Practice
- Facilities Planning and Management
- Fair Use


# Step 2: Employee Profiling

What skills and interests do we have?



app.skilltype.com

Skilltype Affiliate Profile Search Home My Training Profile

  
**Deirdre Doran**  
Metadata Assistant  
deirdre@skilltype.com  
Chester, VT

**Skills** ?

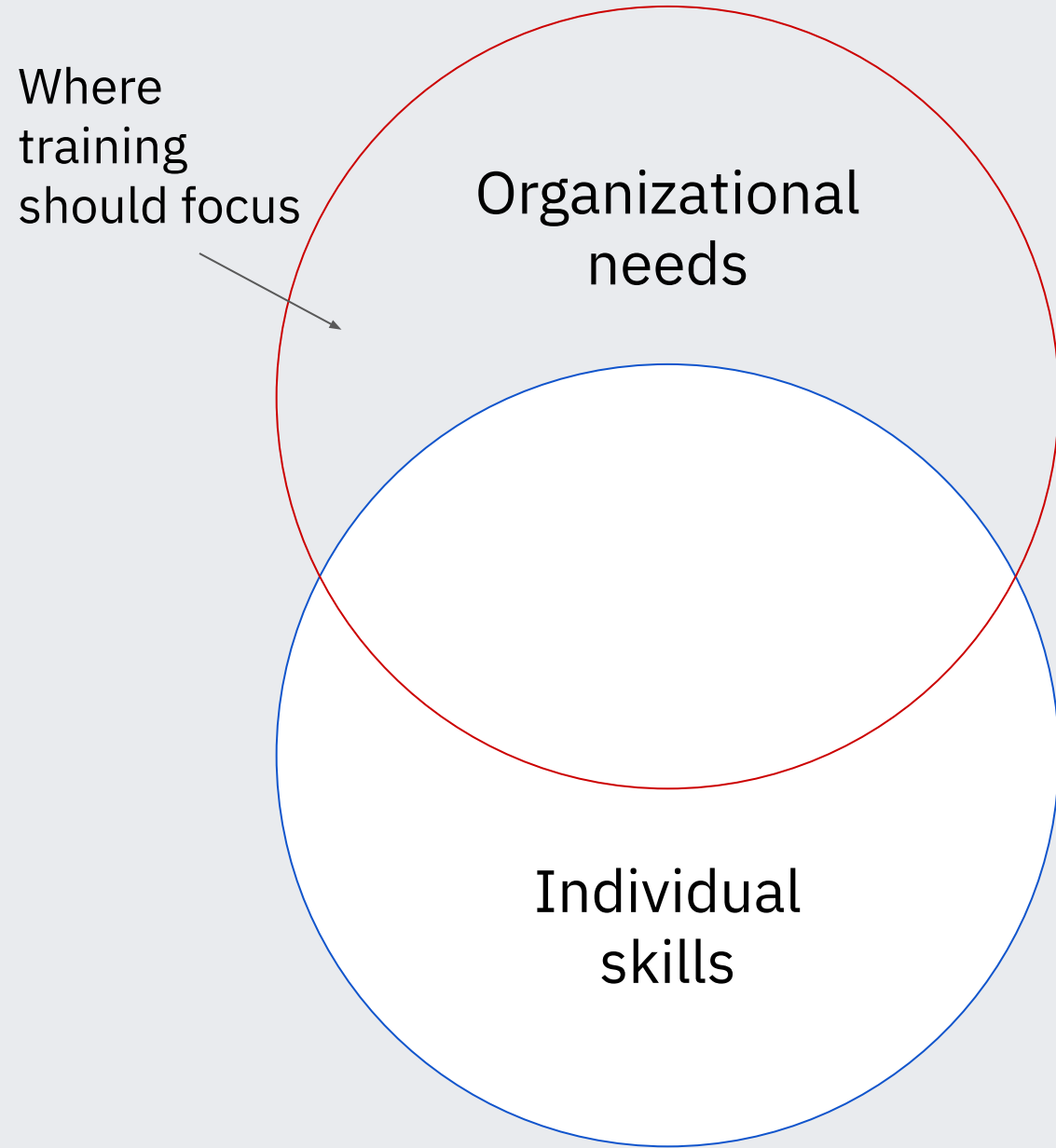
- Acquisitions
- Adult Services
- Archives
- Arrangement and Description
- Bibliographic Records
- Book Banning and Challenges
- Book Clubs
- Budgeting
- Cataloging
- Circulation
- Collection Development and Management
- Community Outreach
- Digital Archives
- Digital Collections
- Digital Content Creation
- Digitization
- Facilities Planning and Management
- Finding Aids
- Grant Writing
- Library Administration
- Library Automation
- MARC
- Metadata
- Mindfulness
- Product Evaluation
- Professional Development
- Programs and Events
- Records and Information Management
- Strategic Planning

**Priorities** ?

- Creative Content Management
- Discovery and Delivery

# Step 3: Talent Audit

Where are our skill gaps?



Washington University in St. Louis

app.skilltype.com/organizations/26525/insights/talent-audit

Skilltype Washington University in St. Louis Search

Home My Training Profile Browse

Talent Audit Skills Product Experience Interests

Key Skills

Acquired	79 Skills	Interested	79 Skills	Missing	5 Skills
Academic and Scholarly Writing	8	Academic and Scholarly Writing	1	Civic Engagement	
Accessibility	15	Accessibility	6	Consortia Relations	
Access Management	13	Access Management	2	Literacy	
Acquisitions	6	Acquisitions	7	Micro-Credentials	
Analytics	15	Analytics	25	Music Librarianship	
Anti-racism	4	Anti-racism	8		
Archives	11	Archives	3		
Artificial Intelligence		Artificial Intelligence			

Washington University in St. Louis UNIVERSITY LIBRARIES

Washington University in St. Louis  
Academic Library  
St. Louis, MO

ADMIN PANEL

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**FOLIO**  
An open source library services platform  
153 Items · 122 Users · 19 Organizations

**Diversity**  
Leadership methods and practices which acknowledge all identities; leading to an inclusive organization  
759 Items · 782 Users · 68 Organizations

**DEIA in the Scholarly Landscape: A 2024 NISO**  
niso.org · June 6, 2024

**Emergent Strategy and Radical Library Management**  
youtube.com · May 20, 2024 · 1 hr 3 min

**Creating a Neuro-Inclusive Workplace: Supporting Candidates**  
youtube.com · May 20, 2024 · 1 hr 1 min

**Project-Based Approaches for Increasing Engagement in Inclusion Work**  
youtube.com · May 20, 2024 · 1 hr

**Open Educational Resources**  
Freely accessible, openly licensed text, media, teaching, learning, and assessing as well as  
377 Items · 489 Users · 75 Organizations  
youtube.com · April 25, 2024 · 56 min

**Generative AI and Open Educational Resources: Opportunities and Pitfalls**  
youtu.be · April 22, 2024 · 25 min

**OEN Community Conversation: Scaling & Sustaining OER Adoption Publishing, Oh My!**  
youtube.com · April 22, 2024 · 31 min

**Pub101 Accessibility**  
youtube.com · April 18, 2024 · 1 hr 1 min

**AI & OER: Redefining Education?**

**folio**  
By the numbers:  
A first look at the eUsage app  
An open source library services platform  
153 Items · 122 Users · 19 Organizations

**Charleston Virtual 2023- The FOLIO Ecosystem: How to Build a Complete Solution for Your Library**  
youtu.be · April 1, 2024 · 28 min

**ALA Core Interest Group Week 2024: MARC Formats Tradition Group Presentations**  
ala-events.zoom.us · March 6, 2024 · 59 min

**FOLIO Reporting App (Poppy)**  
youtube.com · November 6, 2023 · 8 min  
Added by Index Data

**LinkedIn Learning**  
An American online learning provider providing video courses from industry experts in software, creative, and business skills  
461 Items · 203 Users · 13 Organizations

**Streamlining Your Work with Microsoft Bing Chat**  
linkedin.com · June 22, 2023 · 26 min

**Generative AI: The Evolution of Thoughtful Online Learning**  
linkedin.com · June 13, 2023 · 26 min

**Ethics in the Age of Generative AI**  
linkedin.com · May 25, 2023 · 38 min

**Canva Essential Training**  
linkedin.com · May 15, 2023

- Save
- Mark as Completed
- Copy to Clipboard
- Report to Skilltype
- Edit

**Skilltype**  
Weekly Digest  
To: Tony Zanders  
Yesterday

**Skilltype**

## Weekly Digest

Hi Tony, here's your progress

Trainings completed: 4  
Time spent training: 3 hr 50 min  
YTD activity. [View or download full training history here.](#)

### What's New for You

**Project-Based Approaches for Increasing Engagement in Antiracism, Diversity, Equity, Inclusion Work**  
Video (1 hr)  
Helps with: [Inclusion](#) | [Diversity](#) | [CALM Conference](#) | [Anti-racism](#) | [Equity](#) ...

**Mama Said There'd Be Days Like This: Supporting Librarian Parents & Caregivers**  
Video (1 hr)  
Helps with: [Policy Development](#) | [Wellness and Well-being](#) | [Human Resources](#) | [CALM Conference](#) | [Library Administration](#) ...

**Overcoming Imposter Syndrome and Embracing Your Innate Power Within the Workplace**  
Video (55 min)  
Helps with: [Wellness and Well-being](#) | [Mental Health](#) | [Staff Development](#)

**Emergent Strategy and Radical Library Management & Engagement**  
Video (1 hr 3 min)  
Helps with: [Inclusion](#) | [Diversity](#) | [Management](#) | [CALM Conference](#) | [Anti-racism](#) ...

**Code4Lib 2024 — Day 1 Afternoon**  
Video (4 hr 22 min)  
Helps with: [Training and Upskilling](#) | [Digital Infrastructure](#) | [Information Technology \(IT\)](#) | [FAIR data](#) | [AI Tools](#) ...

**Charleston Conference**  
An informal annual November gathering of managers, consultants, and vendors  
738 Items

**ATGthePodcast 237 - 2023 Thursday Noble**  
open.spotify.com · April 29, 2024 · 2

**Charleston In Between - Day Two Research Integrity**  
youtube.com · April 15, 2024 · 29 min

**Charleston In-Between - Day One/Part 3**  
youtube.com · April 15, 2024 · 48 min

**Charleston In Between: Day Two/Part 5: 10 Minute Power Pitch/Lightning Round by Solutions**  
youtube.com · April 15, 2024 · 56 min

**Charleston In-Between - Day One/Part 1: Why Integrity in Research and Publishing Matters**  
youtube.com · April 15, 2024 · 48 min

**Artificial Intelligence (AI)**  
Computer systems that undertake tasks and decision-making capabilities  
723 Items · 172 Users · 41 Organizations

**Science in the age of AI**  
royalsociety.org · May 27, 2024 · 1 hr 45

**Libraries in Response Session 100: AI & Machine Learning in Libraries**  
youtube.com · May 24, 2024 · 1 hr 2 min

**ChatGPT and OpenAI API Solutions: My Favourite Implementations - Adam Cogan - NDC Sydney 2024**  
youtu.be · May 23, 2024 · 1 hr 12 min

**RLUK DSF | AI & Machine Learning in Libraries**  
youtube.com · May 22, 2024 · 53 min

**Research Integrity and AI: Navigating Challenges and Leveraging Potential**  
youtube.com · May 22, 2024 · 1 hr 1 min

**OpenAthens**  
Cloud-based identity management solution that provides single sign-on to e-resources  
169 Items · 200 Users · 33 Organizations

**Access Lab 2024- How OpenAthens Works with Publishers to Evolve the Needs of the Library**  
youtu.be · May 3, 2024 · 17 min

**Access Lab 2024- Navigating OpenAthens configurations: From Simple to More Challenging Scenarios**  
youtu.be · May 3, 2024 · 19 min

**Access Lab 2024- GALILEO and OpenAthens: 5 Years On**  
youtu.be · May 3, 2024 · 22 min

**ChatGPT**  
ChatGPT is a chatbot developed by OpenAI; based on large language models (LLMs), it enables users to refine and steer a conversation through prompts  
190 Items · 265 Users · 30 Organizations

**ChatGPT and OpenAI API Solutions: My Favourite Implementations - Adam Cogan - NDC Sydney 2024**  
youtu.be · May 23, 2024 · 1 hr 12 min

**Developing a ChatGPT Workshop: An Academic Librarian's Response to Evolving AI Technologies**  
youtu.be · April 24, 2024 · 28 min

**How the Overuse of Chatbots Suppress the Information Literacy Development of College Students**  
youtu.be · April 22, 2024 · 30 min

# Today's Library Skills Landscape

The information profession is evolving

- Collections are consolidating
- User expectations are changing
- Organizations are collaborating
- Data literacies are rapidly evolving

Libraries offer more than information

- Connecting the community
- Translating user needs into services
- Curating collections tailored to specific audiences
- Creating digital experiences for teaching, learning and research

Expertise is a key differentiator for knowledge workers





# Career development for information professionals

- Technology continues to evolve the library
- Position descriptions are becoming more specialized and bespoke
- Finding relevant training among countless offerings is burdensome
- Library managers often lack training or time to guide professionals' growth
- Each skill's "shelf life" is rapidly decreasing
- Interim assignments and "other duties as needed" are a new normal due to retirements, attrition and lengthy hiring processes

# The Skilltype approach

# Essential Skills

- Interpersonal communication
  - Giving and receiving feedback
  - Influencing, pitching, negotiating
- Cultivating relationships, building consensus
- Adaptability and resilience
- Situational awareness and self awareness
- Curiosity
- Environmental scanning and forecasting
- Data analysis
- Assessment
- Seeking out data to inform decisions
- Awareness of cognitive bias
- Problem framing and solution finding
- Translating across audiences and disciplines
- Systems thinking
- Pedagogy, learning science,
- User Experience
- **Long life learning**

# Deep Dive: USC Upstate

## About USC Upstate Library

- 25 employees
- Single location undergoing expansion
- Members of PASCAL consortium
- Started as dean in June 2021
- Onboarded to Skilltype in February 2024



## Problems we were seeking to address

- Feedback from SACSCOC for not having a professional development plan for library staff
- Staff and faculty desiring more engagement and opportunities
- Increased needs for skills in technology, technical services, scholarly communications, and marketing
- No real hierarchy in organization with over half of employees reporting to me
- Lack of bandwidth to inform and coordinate PD opportunities



# How Skilltype has helped solve them

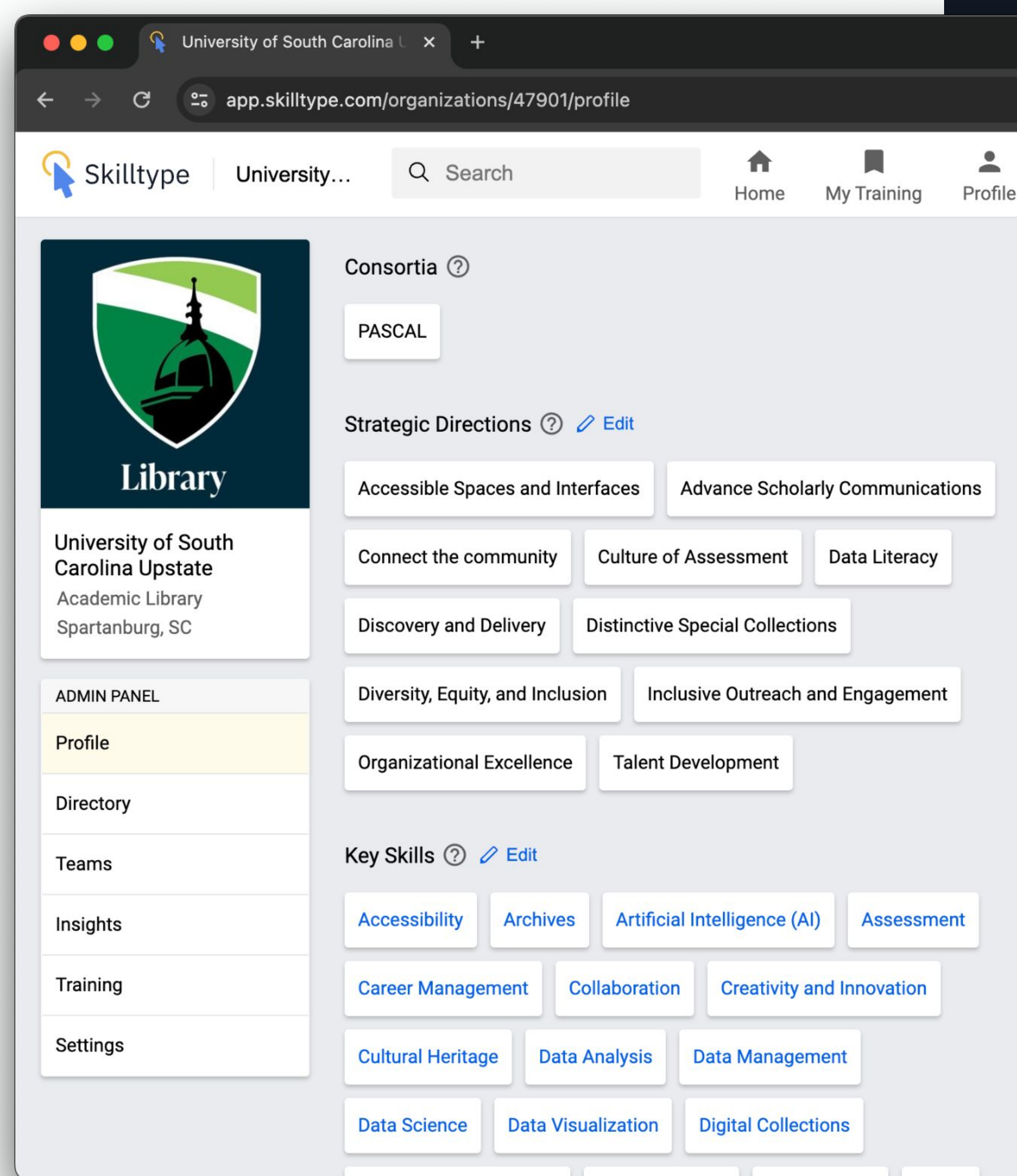
- Skilltype addresses training gaps my employees have cited
- Everyone has equal access without requesting it explicitly - at your own pace
- We've created teams by function and unit, along with creating professional interests groups
- We can stay up to date with industry happenings on a variety of professional topics and initiatives such as Charleston Conference proceedings and Ithaka S+R reports

The screenshot shows the Skilltype web application interface. The browser address bar displays 'app.skilltype.com/organizations/47901/teams'. The page header includes the Skilltype logo, the organization name 'University of South Carolina Upstate', and a search bar. On the left, there is a profile card for the 'Library' at the University of South Carolina Upstate, Academic Library, Spartanburg, SC, with an 'ADMIN PANEL' containing links for Profile, Directory, Teams (highlighted), Insights, Training, and Settings. The main content area is titled 'Teams' and features a search bar 'Search by team name'. Below this is a table listing various teams and their managers.

TEAM NAME	MANAGERS
<a href="#">Access Services</a>	John Barnett Jonathan Newton Kelly Terry
<a href="#">All Managers</a>	John Barnett
<a href="#">All Staff</a>	John Barnett
<a href="#">Archives &amp; Special Collections</a>	Ann Merryman John Barnett
<a href="#">Collections</a>	Camille McCutcheon John Barnett Kelly Terry
<a href="#">IDEA (Inclusion, Equity, Diversity, Accessibility)</a>	Andrew Kearns Erika Montgomery <a href="#">additional managers (4)</a>
<a href="#">Library Instructional Services</a>	Erika Montgomery John Barnett <a href="#">additional managers (2)</a>
<a href="#">Makerspaces</a>	Abbigail Webster Erika Montgomery <a href="#">additional managers (2)</a>
<a href="#">Outreach</a>	Abbigail Webster Erika Montgomery

# What's next for us?

- Encourage staff to contribute their own training content
- Sign in with Microsoft 365
- Use Skilltype's analytics and talent audit to understand our skill gaps
- Manage our skills collectively in the PASCAL consortial network on Skilltype
- Encourage staff to take further advantage of professional development opportunities
- Make Skilltype use part of employee's annual evaluation





# Questions? Thank you!

**Tony Zanders**

Founder & CEO, Skilltype  
tony@skilltype.com



**John Barnett**

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